## **OKLAHOMA STATE REGENTS FOR HIGHER EDUCATION**

Tulsa Community College – Metro Campus, Tulsa

MINUTES OF THE COMMITTEE-OF-THE-WHOLE Wednesday, March 27, 2019

- 1. ANNOUNCEMENT OF FILING OF MEETING NOTICE AND POSTING OF THE AGENDA IN ACCORDANCE WITH THE OPEN MEETING ACT. The Committee-of-the-Whole met at 10:39 a.m. on Wednesday, March 27, 2019, in Room 214 at the Tulsa Community College Metro Campus in Tulsa, Oklahoma. Notice of the meeting was filed with the Secretary of State on September 18, 2018 and amended March 14, 2019. A copy of the agenda had been posted as required by the Open Meeting Act.
- 2. CALL TO ORDER. Participating in the meeting were Regents Toney Stricklin, Ron White, Jay Helm, Jody Parker, Ann Holloway, Andy Lester and Michael C. Turpen. Regent Jeff Hickman joined the meeting at 1:45 p.m. Regent John Massey was not present. Regent Helm called the meeting to order and chaired until he left the meeting at 2:58 p.m. Regent Parker chaired the remainder of the meeting.
- 3. OKLAHOMA STATE UNIVERSITY CENTER FOR HEALTH SCIENCES (OSU-CHS). President Kayse Shrum, OSU-CHS, gave a brief update on the OSU-CHS initiatives. President Shrum began by stating that the OSU-CHS educates and trains physicians, scientists and other health care professionals with an emphasis on serving rural Oklahoma. OSU-CHS enrollment has grown exponentially since 2005 by 160 percent and the demand for health care providers only continues to increase with Oklahoma being ranked 15<sup>th</sup> in the nation for Physician Assistant and Primary Care Physician shortages.

President Shrum also stated that the collaboration between the OSU-College of Osteopathic Medicine (OSU-COM) and the Cherokee Nation is progressing. This facility is located in Tahlequah, Oklahoma and is centered on educating and training future physicians in a rural setting from day one. It will be a new construction building on the W.W. Hastings Hospital campus and will allow for 50 students per class starting in Fall 2020. Additionally, OSU-CHS continues to partner with Oklahoma's tribal nations by raising funds for scholarships at OSU-COM – Cherokee Nation facility and OneNet has also provided crucial IT infrastructure for the facility.

President Shrum also gave an update on the recent opioid settlement from Purdue Pharma. OSU-CHS will receive \$200 million of the settlement and will be used to establish the Center for Wellness and Recovery (CWR) as a national leader in the treatment of opioid addiction. Additionally, The Anne and Henry Zarrow Foundation gifted five floors in the Legacy Plaza West Tower for OSU-CHS office space which will be the new home of the CWR.

President Shrum finished by stating that she is looking forward to serving as the newly appointed Cabinet Secretary for Science and Innovation.

## 4. DATA ANALYTICS.

a. Dr. Jeff King, Executive Director, Center for Excellence in Transformative Teaching and Learning, University of Central Oklahoma (UCO), Dr. Gary Jones, Academic Data Systems Manager, Swansea University, and Mr. John Bowlin, Elocker, gave a brief presentation on how UCO uses data analytics through their program called the Student Transformative Learning Record (STLR) initiative.

Dr. King began by stating that UCO has experienced double digit retention increases by using STLR, a program that creates an alternative approach to credentialing so students are workplace ready upon graduation. STLR is primarily for first generation, low income students and is designed to keep more students in college and prepare them with skills, not just educational credits. STLR is one element of the E-locker project.

Dr. Gary Jones stated that Swansea University has been using GradIntelligence since 2012. GradIntelligence helps match students with employers and is considered a gateway to employment program.

Mr. John Bowlin stated that E-locker and GradIntelligence work hand in hand to match students with employment opportunities and develop skills and achievements to be workplace ready.

- b. Dr. Christie Hawkins, Associate Vice President and Director for Institutional Research and Information Management, Oklahoma State University (OSU), gave a brief presentation on how OSU uses data analytics. Dr. Hawkins started by stating that OSU wanted to improve their reporting system and chose SAS as their platform. She gave a brief demonstration of their SAS data and stated that by using SAS, OSU's graduation and retention rates have increased. Specifically, OSU's graduation rate has increased to 61.5 percent.
- c. Dr. Greg Stone, Provost, Tulsa Community College (TCC), gave a brief update on the use of data analytics at TCC. Dr. Stone stated that TCC researched their scheduling and saw that there were a significant number of empty classes and a broad schedule. TCC reduced the amount of schedules but have increased the fill rates and established minimum enrollments and waitlists. Additionally, TCC has partnered with the University of Southern California Center for Urban Education to develop an equity scorecard that will help with data transparency.
- 5. TULSA COMMUNITY COLLEGE. President Leigh Goodson, Tulsa Community College, gave a brief update on TCC. President Goodson began by stating that TCC recently completed their ten year site visit from the Higher Learning Commission and received a good report. Additionally, TCC is raising \$20 million to renovate every campus's student success centers and TCC is working to clear the pathway to student success by removing financial, navigational and physical barriers, adding learning labs for students and adding diversity outreach programs.

President Goodson stated that TCC has also added a significant amount of advisors to bring the advisor ratio down from 1,044 students per advisor to 300 per advisor and that change has also decreased the amount of undecided students by 30 percent. TCC's early alert system has also helped in streamlining programs and withdrawals have decreased almost 8 percent. President Goodson stated that TCC's three-year graduation rate has increased from 15.8 percent in 2015 to 18.7 in 2018 with a goal of 24 percent in 2020. Additionally, the percent of first-time entering students who earned at least 24 college credits within their first year increased from 27 percent in 2015 to 41.3 percent in 2018, surpassing TCC's goal of 40 percent by 2020.

President Goodson finished by stating that TCC continues to focus on equity, workforce development, high school relations, updating their mission and values, and their strategic plan.

6. **EXECUTIVE SESSION.** Regent Parker made a motion, seconded by Regent Holloway, to enter executive session for confidential communications between the board and its attorneys concerning pending investigations, claims, or actions. Voting for the motion were Regents White,

Helm, Parker, Holloway, Lester, Hickman, Turpen and Stricklin. Voting against the motion were none.

7. STATE REGENTS PERFORMANCE FUNDING FORMULA. Ms. Amanda Paliotta, Vice Chancellor for Budget and Finance, gave a brief history and overview of the performance funding formula. In 1988, the Oklahoma State Regents for Higher Education (OSRHE) adopted a Standard Cost Funding Formula for allocations and that formula remained until 2011. In March 2011, the OSRHE requested that the Council of Presidents (COP) conduct a review of a funding formula that would replace the Standard Cost Funding Formula. In January 2012, the Council of Presidents adopted the new performance funding formula and in April 2012 it was approved by the State Regents. The COP reviewed funding formula changes in other states such as Tennessee, Pennsylvania, Hawaii and Ohio and reviewed several funding formula studies by national educational organizations. They also conducted 20 funding formula scenarios and researched their fiscal impacts on institutions. The Task Force had several goals including: 1) achieve equity between institutions; 2) recognize the higher education needs, unique roles and missions of the state; 3) ensure the formula accurately represents institutional needs; and 4) be simple and transparent.

The formula was utilized for the FY2013 and FY2014 allocations to higher education institutions, but since then, there has been no new funding in state appropriations to be used through the performance funding formula. Vice Chancellor Paliotta also reviewed the Performance Funding Distribution Formula: 24 percent to research institutions, 22 percent to four-year institutions, 36 percent to two-year institutions and 18 percent to constituent agencies.

Vice Chancellor Paliotta finished by stating that the Oklahoma performance funding formula has been recognized as a national model by the State Higher Education Executive Officers Association and the American Association of State Colleges and Universities.

- 8. WORKFORCE DEVELOPMENT. Mr. Tony Hutchison, Vice Chancellor for Strategic Planning and Analysis and Workforce and Economic Development, gave a brief update on the 2019 Regents Business Partnership Excellence Awards (RBPEA). Vice Chancellor Hutchison stated that the RBPEA is a program that is designed to highlight successful partnerships and to cultivate a higher learning environment. Institutions involved in these partnerships are awarded \$500 and receive a matching \$500 grant that can be used in a variety of ways. The 2019 RBPEA luncheon was held on March 12, 2019 at UCO and Regent Turpen emceed the event.
- **9. BUDGET REPORT AND REVENUE UPDATE.** Vice Chancellor Amanda Paliotta gave a brief budget report. She stated that the OSRHE has contracted with Huron Consulting Group to conduct five institutional fiscal viability studies per year. Huron plans to start right away and will conduct the first study at Redlands Community College.
- **10. LEGISLATIVE UPDATE.** Ms. LeeAnna McNally, Vice Chancellor for Governmental Relations, gave a brief legislative report. She stated that she is tracking the following legislation:
  - a. House Bill 2655 Creates an advisory consortium dedicated to recruiting, retaining and placing teachers of color within the Oklahoma State Regents of Higher Education in conjunction with the State Board of Education and the Commission for Educational Quality and Accountability.
  - b. House Bill 1921 Creates the Oklahomans Virtually Everywhere Act of 2019, directing the Oklahoma State Regents for Higher Education, the State Board of Career and Technology Education, the Department of Commerce, and the Office of Management and

Enterprise Services to research and develop a proposal to make Oklahoma a leader in virtual presence.

- c. House Bill 2227 Provides Oklahoma Promise eligibility for a child of a parent who died after their tenth grade year and meets adjusted income limits.
- d. Senate Bill 227 Creates the Oklahoma Information Services Department Act. The bill creates the Oklahoma Information Services Department, into which the Office of Management and Enterprise Services Information Services Division will be consolidated. Higher Education is exempt.
- e. House Bill 1974 Authorizes the court to defer payment of all outstanding fines, courts costs and fees in a criminal case for specified persons beginning Nov. 1, 2019. It authorizes a court to waive or reduce all outstanding fines, court costs and fees owed by the person in every felony or misdemeanor case filed in a district court or criminal case filed in a municipal court in Oklahoma upon successful graduation or completion of training and course work required for certification.
- f. House Bill 2292 Expands eligibility for individuals to attend law enforcement courses and training at technology center schools and higher education institutions.

## 11. TASK FORCE REPORTS.

- a. **Online Education Task Force.** Vice Chancellor for Academic and Student Affairs Debbie Blanke stated that the Online Education Task Force will meet on April 25, 2019 and will have an update from the Council on Online Learning Excellence and on the Academic Online Excellence Consortium.
- b. State Regents Campus Safety and Security Task Force. Associate Vice Chancellor Angela Caddell updated the Regents on the status of the Campus Safety and Security Task Force. She stated that the Campus Safety and Security Task Force is working on providing special assault training at an affordable cost for Oklahoma institutions and will most likely be in September 2019.
- 12. "BEST OF HIGHER EDUCATION" REPORT. Regents received the March 2019 update on institutional activities via e-mail.
- 13. CALENDAR OF EVENTS. Chancellor Johnson discussed several upcoming events:
  - Tuesday, April 9, 2019 Oklahoma's Promise Day at the State Capitol 10:00 a.m.
  - Wednesday, April 24, 2019 State Regents Meeting 10:30 a.m. at the State Regents' Office in Oklahoma City.
  - Wednesday, April 24, 2019 State Regents Dinner 6:00 p.m. TBA.
  - Thursday, April 25, 2019 Tuition Hearing 9:00 a.m. at the State Regents' Office in Oklahoma City.
  - Thursday, April 25, 2019 State Regents Meeting 10:00 a.m. at the State Regents' Office in Oklahoma City.

- Thursday, May 30, 2019 State Regents Meeting 10:30 a.m. at the State Regents' Office in Oklahoma City.
- Thursday, May 30, 2019 State Regents Dinner 6:00 p.m. TBA.
- Friday, May 31, 2019 State Regents Meeting 9:00 a.m. at the State Regents' Office in Oklahoma City.
- Wednesday, June 26, 2019 State Regents Meeting 10:30 a.m. at the State Regents' Office in Oklahoma City.
- Wednesday, June 26, 2019 State Regents Dinner 6:00 p.m. TBA.
- Thursday, June 27, 2019 State Regents Meeting 9:00 a.m. at the State Regents' Office in Oklahoma City.
- 14. ADJOURNMENT. With no other items to discuss, the meeting was adjourned.

ATTEST:

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Jody Parker, Secretary