

OKLAHOMA STATE REGENTS FOR HIGHER EDUCATION

655 Research Parkway, Suite 200, Oklahoma City, Oklahoma

MINUTES

Eight Hundred and Fifty-first Meeting



September 4, 2025

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Minutes of the Eight Hundred and Fifty-first Meeting
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Minutes of the Eight Hundred and Fifty-first Meeting

of the

Oklahoma State Regents for Higher Education

September 4, 2025

1. **ANNOUNCEMENT OF FILING OF MEETING NOTICE AND POSTING OF THE AGENDA IN ACCORDANCE WITH THE OPEN MEETING ACT.** The Oklahoma State Regents for Higher Education held a regular meeting at 9:00 a.m. on Thursday, September 4, 2025, at the Oklahoma State Regents for Higher Education office (655 Research Parkway, Suite 200, Oklahoma City, OK 73104). Notice of the meeting was filed with the Secretary of State on September 11, 2024. A copy of the agenda for the meeting had been posted in accordance with the Open Meeting Act.
2. **CALL TO ORDER.** Chair Courtney Warmington called the meeting to order at 9:00 a.m. and presided. Present for the meeting were State Regents Jack Sherry, Dennis Casey, Courtney Warmington, Dustin J. Hilliary, and Michael C. Turpen. Regents Steven W. Taylor, Phillip Mitchell “Mitch,” Ken Levit, and Jeffrey W. Hickman were absent.
3. **MINUTES OF THE PREVIOUS MEETINGS.** Regent Sherry moved, seconded by Regent Turpen, to approve the minutes of the State Regents’ meetings in June 2025. Voting for the motion were Regents Sherry, Casey, Warmington, Hilliary and Turpen. Voting against the motion were none.
4. **COMMENTS FROM THE CHAIR.** Chair Warmington expressed appreciation for the support of colleagues as she steps into the role of Chair. She referenced major initiatives underway, including the funding formula review and the low-producing programs review. Chair Warmington congratulated Chancellor Burrage on his selection for induction into the Oklahoma Higher Education Hall of Fame.

Regent Jeffrey W. Hickman entered the meeting at 9:06 a.m.

5. **COMMENTS FROM THE CHANCELLOR.** Chancellor Burrage thanked Chair Warmington and reported that early indicators show enrollment growth across most state system institutions, with both OU and OSU announcing record freshman classes and the majority of regional universities and two-year colleges also reporting increases. More definitive data will be available later in September. He noted that staff are reviewing the higher education provisions of the federal One Big Beautiful Bill Act, including new rules tying undergraduate program eligibility for Title IV financial aid to graduate earnings and the creation of new “workforce Pell grants” for short-term programs, both of which could have significant implications for students and institutions. The Chancellor also reported that the review of low-producing programs across the system is underway to ensure alignment with student demand and workforce needs. Institutions have received lists of programs identified for review and must submit plans by mid-September, with additional information to be presented to the Board in October.

6. **NEW PROGRAMS.**

a. **Oklahoma State University.**

(1) Regent Casey presented Agenda Item #6-a (1), which is a request from Oklahoma State University to offer the Bachelor of Science in Middle Level Education, and asked Dr. Joel Kendall, Vice Chancellor for Academic and Student Affairs, to explain the request. Dr. Kendall indicated that degree is a 120-credit hour program that will provide an additional certification pathway to students interested in teaching grades six through eight, with options in mathematics and science. Regent Casey moved, seconded by Regent Hilliary, to approve the request. Voting for the motion were Regents Warmington, Hilliary, Casey, Hickman, Turpen and Sherry. Voting against the motion were none.

b. **University of Oklahoma.**

(1) Regent Casey presented Agenda Item #6-b (1), which is a request from the University of Oklahoma to offer the Bachelor of Science in Digital Manufacturing, and asked Dr. Joel Kendall, Vice Chancellor for Academic and Student Affairs, to explain the request. Dr. Kendall indicated that degree is a 120-credit hour program that will equip students with the skills needed to integrate cutting-edge digital tools – such as a computer-aided design (CAD), automation, real-time data analytics, and digital twins – into modern production environments. Regent Hickman moved, seconded by Regent Hilliary, to approve the request. Voting for the motion were Regents Hilliary, Casey, Hickman, Turpen, Sherry, and Warmington. Voting against the motion were none.

(2) Regent Casey presented Agenda Item #6-b (2), which is a request from the University of Oklahoma to offer the Bachelor of Science in Health Information Systems, and asked Dr. Joel Kendall, Vice Chancellor for Academic and Student Affairs, to explain the request. Dr. Kendall indicated that degree is a 120-credit hour program that will prepare students to leverage technology, data, and cybersecurity to enhance healthcare efficiency, security, and patient outcomes. Regent Casey moved, seconded by Regent Hickman, to approve the request. Voting for the motion were Regents Casey, Hickman, Turpen, Sherry, Warmington, and Hilliary. Voting against the motion were none.

c. **Oklahoma Panhandle State University.** Regent Casey presented Agenda Item #6-c, which is a request from Oklahoma Panhandle State University to offer the Associate in Applied Science in Paramedicine, and asked Dr. Joel Kendall, Vice Chancellor for Academic and Student Affairs, to explain the request. Dr. Kendall indicated that degree is a 60-credit hour program that will prepare students to achieve licensure and deliver advanced pre-hospital emergency care. Regent Casey moved, seconded by Regent Hickman, to approve the request. Voting for the motion were Regents Hickman, Turpen, Sherry, Warmington, Hilliary, and Casey. Voting against the motion were none.

d. **Rogers State University.**

- (1) Regent Casey presented Agenda Item #6-d (1), which is a request from Rogers State University to offer the Master of Arts in Psychology, and asked Dr. Joel Kendall, Vice Chancellor for Academic and Student Affairs, to explain the request. Dr. Kendall indicated that degree is a 33-credit hour program that will provide a high-quality, rigorous, accessible, and affordable option for students and working professionals to obtain a Master of Arts in Psychology in an online format. Regent Casey moved, seconded by Regent Hickman, to approve the request. Voting for the motion were Regents Turpen, Sherry, Warmington, Hilliary, Casey, and Hickman. Voting against the motion were none.
- (2) Regent Casey presented Agenda Item #6-d (2), which is a request from Rogers State University to offer the Associate in Science in Pre-Nursing, and asked Dr. Joel Kendall, Vice Chancellor for Academic and Student Affairs, to explain the request. Dr. Kendall indicated that degree is a 63-credit hour program that offers a meaningful academic milestone for students on the path to a Bachelor of Science in Nursing (BSN) program and provides a recognized credential that supports continued progress towards degree. Regent Casey moved, seconded by Regent Hickman, to approve the request. Voting for the motion were Regents Sherry, Warmington, Hilliary, Casey, Hickman, and Turpen. Voting against the motion were none.

e. **University of Central Oklahoma.**

- (1) Regent Casey presented Agenda Item #6-e (1), which is a request from the University of Central Oklahoma to offer the Master of Music in Audio Production, and asked Dr. Joel Kendall, Vice Chancellor for Academic and Student Affairs, to explain the request. Dr. Kendall indicated that degree is a 33-credit hour program that will support the growth and sustainability of the Oklahoma film industry and address the socio-cultural needs of the film

community through creativity and innovation. Regent Casey moved, seconded by Regent Sherry, to approve the request. Voting for the motion were Regents Warmington, Hilliary, Casey, Hickman, Turpen, and Sherry. Voting against the motion were none.

- (2) Regent Casey presented Agenda Item #6-e (2), which is a request from the University of Central Oklahoma to offer the Bachelor of Music in Contemporary Music Performance, and asked Dr. Joel Kendall, Vice Chancellor for Academic and Student Affairs, to explain the request. Dr. Kendall indicated that degree is a 124-credit hour program that will provide students with a four-year degree focused on contemporary music performance. Regent Casey moved, seconded by Regent Hilliary, to approve the request. Voting for the motion were Regents Hilliary, Casey, Hickman, Turpen, Sherry, and Warmington. Voting against the motion were none.
7. **PROGRAM DELETIONS.** Regent Casey presented Agenda Item #7, which is the approval of institutional requests for program deletions. Oklahoma State University requests to delete the Doctor of Philosophy in Photonics and the Bachelor of Science in Physical Education. The University of Oklahoma requests to delete the Master of Arts in German. The University of Oklahoma Health Sciences Center requests to delete the Master of Science in Genetic Counseling. Northwestern Oklahoma State University requests to delete the Certificate in Personal Financial Planning. Eastern Oklahoma State College requests to delete the Associate in Science in Forestry and Natural Resources Management, the Associate in Science in Horticulture, and the Associate in Applied Science in Ranch Operations – Stocker Management. Northeastern Oklahoma A&M College requests to delete the Associate in Applied Science in Construction Management. Oklahoma State University–Oklahoma City requests to delete the Associate in Applied Science in Architectural Engineering Technology. Seminole State College requests to delete the Associate in Arts in Social Science. He indicated that it appears no students will be negatively impacted by the deletion. Regent Casey noted that there were significantly more requests for program deletions on the meeting agenda than usual. He believes this is a direct

result of the State Regents' efforts to conduct a thorough review of low-producing programs. Regent Casey moved, seconded by Regent Hickman, to approve the requests. Voting for the motion were Regents Casey, Hickman, Turpen, Sherry, Warmington, and Hilliary. Voting against the motion were none.

8. **ACADEMIC POLICY.**

- a. Regent Casey presented Agenda Item #8-a, which is a request to waive the prior posting requirement and approve revocation of policy 3.18.6 related to undocumented students, and asked General Counsel Chris Turner to explain the request. General Counsel Turner noted that the policy revocation is necessary in order to comply with court order issued in *U.S. v. Oklahoma*. Regent Casey moved, seconded by Regent Turpen, to approve the request. Voting for the motion were Regents Hickman, Turpen, Sherry, Warmington, Hilliary, and Casey. Voting against the motion were none.
- b. Regent Casey presented Agenda Item #8-b, which is a request to approve a pilot project proposed by Oklahoma State University beginning Spring 2026 and ending Fall 2030 that allows a temporary exception to the International Student Admission and Non-Native Speakers of English policy. Regent Casey moved, seconded by Regent Hickman, to approve the request. Voting for the motion were Regents Turpen, Sherry, Warmington, Hilliary, Casey, and Hickman. Voting against the motion were none.

9. **TEACHER EDUCATION.** Regent Casey presented Agenda Item #9, which is a request to approve the proposed Oklahoma Teacher Connection Pre-Collegiate and Collegiate Program expenditures in the amount of \$99,980.25. These grants provide funding for pre-collegiate and collegiate initiatives that recruit, prepare, and retain future Oklahoma teachers. Regent Casey moved, seconded by Regent Turpen, to approve the request. Voting for the motion were Regents Sherry, Warmington, Hilliary, Casey, Hickman, and Turpen. Voting against the motion were none.

10. **OKLAHOMA RISING SCHOLARS AWARD.** Regent Casey presented Agenda Item #10, which is a request to approve the number of authorized freshmen Institutional Nominees for each institution and approve the program scholarship award levels for 2026-2027. It is recommended that the scholarship award amounts be increased by \$700 for automatic qualifiers beginning with the 2026-2027 academic year. It is also recommended that the number of freshmen institutional Nominee slots for 2026-2027 remain unchanged from the 2025-2026 allocation. Regent Casey moved, seconded by Regent Turpen, to approve the request. Voting for the motion were Regents Warmington, Hilliary, Casey, Hickman, Turpen, and Sherry. Voting against the motion were none.
11. **REGIONAL UNIVERSITY BACCALAUREATE SCHOLARSHIP PROGRAM.** Regent Casey presented Agenda Item #11, which is a request to authorize 15 freshmen scholarship slots for each institution participating in the Regional University Baccalaureate Scholarship program for Fall 2026. Regent Casey moved, seconded by Regent Turpen, to approve the request. Voting for the motion were Regents Hilliary, Casey, Hickman, Turpen, Sherry, and Warmington. Voting against the motion were none.
12. **STATE AUTHORIZATION.**
 - a. Regent Casey presented Item #12-a, which is approval of requests from Los Angeles Film School, Ottawa University, and Westcliff University for initial authorization to operate as degree-granting institutions in Oklahoma. Regent Casey moved, seconded by Regent Sherry, to approve the requests. Voting for the motion were Regents Casey, Hickman, Turpen, Sherry, Warmington, and Hilliary. Voting against the motion were none.
 - b. Regent Casey presented Item #12-b, which is approval of a request from John Brown University for re-authorization to operate as degree-granting institutions in Oklahoma. Regent Casey moved, seconded by Regent Hilliary, to approve the request. Voting for the motion were Regents Hickman, Turpen, Sherry, Warmington, Hilliary, and Casey. Voting against the motion were none.

13. **E&G BUDGET.** Regent Hilliary presented Agenda Item #13, which is a request to approve the allocation of \$768,751.44 to Oklahoma State University Center for Health Sciences (OSU CHS) and \$768,751.44 the University of Oklahoma Health Sciences Center (OUHSC) from revenue collected from the taxes placed on the sale of cigarettes and tobacco products. The current accumulated allocation to each institution, including this allocation, totals \$117,198,167.15. Regent Hilliary moved, seconded by Regent Turpen, to approve the request. Voting for the motion were Regents Turpen, Sherry, Warmington, Hilliary, Casey, and Hickman. Voting against the motion were none.
14. **GRANT.** Regent Hilliary presented Agenda Item #14, which is a request to accept a grant for FY 2025-2026 in the amount of \$7,500 from the National Council for State Authorization Reciprocity Agreements to support the Oklahoma State Regents for Higher Education in fulfilling the duties of state membership in SARA during the 2025-2026 academic year. Regent Hilliary moved, seconded by Regent Sherry, to approve the request. Voting for the motion were Regents Sherry, Warmington, Hilliary, Casey, Hickman, and Turpen. Voting against the motion were none.
15. **FISCAL POLICY.** Regent Hilliary presented Agenda Item #15, which is a request to approve an exception to policy to waive specific fees at Eastern Oklahoma State College for online and in-person delivery of concurrent enrollment classes beginning with the Spring 2026 semester in an effort to reduce barriers to participation for students. Eastern estimates the budgetary cost of these waivers to be \$110,000 at current concurrent levels. The College will utilize a combination of institutional funds and strategic budget adjustments to absorb the revenue loss from waived fees. Regent Hilliary moved, seconded by Regent Turpen, to approve the request. Voting for the motion were Regents Warmington, Hilliary, Casey, Hickman, Turpen, and Sherry. Voting against the motion were none.
16. **EPSCOR.**
 - a. Regent Hilliary presented Agenda Item #16-a, which is a request to approve the allocation of EPSCoR matching funds that total \$90,000 to Oklahoma State University for NASA EPSCoR projects. Regent Hilliary moved, seconded by

Regent Sherry, to approve the request. Voting for the motion were Regents Hilliary, Casey, Hickman, Turpen, Sherry, and Warmington. Voting against the motion were none.

- b. Regent Hilliary presented Agenda Item #16-b, which is a request to approve an allocation in the amount of \$30,000 to Northeastern State University for the annual Oklahoma Research Day. Regent Hilliary moved, seconded by Regent Turpen, to approve the request. Voting for the motion were Regents Casey, Hickman, Turpen, Sherry, Warmington, and Hilliary. Voting against the motion were none.

17. CONTRACTS AND PURCHASES.

- a. Regent Hilliary presented Agenda Item #17-a, which is a request to approve purchases for amounts that exceed \$100,000. Regent Hickman moved, seconded by Regent Turpen, to approve the item. Voting for the motion were Regents Casey, Hickman, Turpen, Sherry, and Warmington. Voting against the motion were none. Regent Hilliary abstained.
- b. Regent Hilliary presented Agenda Item #17-b, which is a request to approve an agreement with the Oklahoma Department of Career and Technology Education for FY2026. The agreement provides for the transfer of approximately \$2 million in state and federal funding from the Oklahoma Department of Career and Technology Education to the OSRHE and State System Institutions in exchange for services related to Tech Prep programs, Carl D. Perkins programs, and teacher in-service and professional development for Career Tech teachers. Regent Hilliary moved, seconded by Regent Turpen, to approve the item. Voting for the motion were Regents Hickman, Turpen, Sherry, Warmington, Hilliary, and Casey. Voting against the motion were none.
- c. Regent Hilliary presented Agenda Item #17-c, which is a request to ratify the Paid Student Teaching Program Contract and accept funds in the amount of \$1,776,125 for FY 26 as needed to fund the Paid Student Teaching Program. Regent Hilliary moved, seconded by Regent Turpen, to approve the item. Voting for the motion

were Regents Turpen, Sherry, Warmington, Hilliary, Casey, and Hickman. Voting against the motion were none.

18. **ENDOWMENT.** Regent Hilliary presented Agenda Item #18, which is a request to approve the consolidation and renaming of accounts within the endowment portfolio as requested by Southwestern Oklahoma State University. Regent Hilliary moved, seconded by Regent Turpen, to approve the item. Voting for the motion were Regents Sherry, Warmington, Hilliary, Casey, Hickman, and Turpen. Voting against the motion were none.
19. **INVESTMENTS.** Regent Sherry presented Agenda Item #19, which is a request to approve new investment managers. The recommendation is: \$10 million to Tudor BVI Global Fund; \$10 million to Abacus Multifamily Partners VII; and \$12 million to Audax Direct Lending Solutions III. Regent Sherry moved, seconded by Regent Turpen, to approve the item. Voting for the motion were Regents Warmington, Hilliary, Casey, Hickman, Turpen, and Sherry. Voting against the motion were none.
20. **ADMINISTRATIVE RULES.**
 - a. Oklahoma's Promise rulemaking. Regent Turpen presented Agenda Item #20-a, which is a request for approval to make a finding of emergency and adopt proposed emergency rules for the Oklahoma's Promise program. Additionally, the State Regents are further requested to post proposed permanent rule revisions and authorize initiation of the permanent rulemaking process. The proposed rules: extend the application submission deadline to December 31 of a student's senior year; add an eligibility track for the children of certified K12 teachers who meet certain criteria; set an age limit for what is considered to be a "high school student;" create a deadline exception process for hardship circumstances; and allow for the use of the CLT exam as a qualifying option for home school students in place of the ACT. Regent Turpen moved, seconded by Regent Sherry, to approve the item. Voting for the motion were Regents Hilliary, Casey, Hickman, Turpen, Sherry, and Warmington. Voting against the motion were none.

- b. Oklahoma Rising Scholars Award rulemaking. Regent Turpen presented Agenda Item #20-b, which is a request to make a finding of an emergency and adopt the proposed emergency rules for the Oklahoma Rising Scholars Award program. Additionally, the State Regents are further requested to post proposed permanent rule revisions and authorize initiation of the permanent rulemaking process. The proposed rule revisions: change the name of the Academic Scholars Program to the Oklahoma Rising Scholars Award; increase the potential award amount for automatically qualifying students to receive no more than the average cost of attendance for up to five years of undergraduate and/or graduate study; require institutions within the Oklahoma State System of Higher Education to provide a tuition waiver not to exceed the average cost of tuition for automatic qualifiers; and change the language to include any national norm-referenced college entrance exam, in addition to the ACT or SAT, to determine eligibility. Regent Turpen moved, seconded by Regent Sherry, to approve the item. Voting for the motion were Regents Casey, Hickman, Turpen, Sherry, Warmington, and Hilliary. Voting against the motion were none.
- c. Oklahoma Tuition Equalization Grant rulemaking. Regent Turpen presented Agenda Item #20-c, which is a request to post proposed permanent rule revisions related to the Oklahoma Tuition Equalization Grant and approve initiation of the permanent rulemaking process. The proposed OTEG changes are intended to ensure that institutions may remain compliant with program requirements given the information available to them through FAFSA data. Regent Turpen moved, seconded by Regent Sherry, to approve the item. Voting for the motion were Regents Hickman, Turpen, Sherry, Warmington, Hilliary, and Casey. Voting against the motion were none.
- d. Student Advisory Board rulemaking. Regent Turpen presented Agenda Item #20-d, which is a request for approval to make a finding of emergency and adopt proposed emergency revocation of administrative rules for the Student Advisory Board. Additionally, the State Regents are further requested to post proposed permanent rule revocations and authorize initiation of the permanent rulemaking

process. The rule revocations align State Regents' administrative rules with the repeal of statute during the 2025 legislative session, which eliminates outdated regulatory language and allows for the development of the Oklahoma Student Advisory Council as means of student representation to the State Regents. Regent Turpen moved, seconded by Regent Hickman, to approve the item. Voting for the motion were Regents Turpen, Sherry, Warmington, Hilliary, Casey, and Hickman. Voting against the motion were none.

21. **STATE REGENTS' MEETINGS.** Regent Turpen presented Agenda Item #21, which is a request to approve proposed State Regents meeting dates for 2026 for filing with the Secretary of State. Regent Turpen moved, seconded by Regent Casey, to approve the item. Voting for the motion were Regents Sherry, Warmington, Hilliary, Casey, Hickman, and Turpen. Voting against the motion were none.
22. **COMMENDATIONS.** Regent Warmington presented Agenda Item #21, which is recognition of staff for service on state and national projects and asked Vice Chancellor for Administration Kylie Smith to read the commendations as listed in the agenda. Dr. Goldie Thompson, Associate Vice Chancellor for Teacher Preparation and Special Programs was recognized for her participation in a series of national education convenings between March 2024 and January 2025, resulting in a report prepared by the University of Pennsylvania for the William and Flora Hewlett Foundation that synthesizes the current state of the teaching profession in the United States and identifies promising areas for research, policy, and practice to advance the field. Regent Turpen moved, seconded by Regent Casey, to approve the item. Voting for the motion were Regents Warmington, Hilliary, Casey, Hickman, Turpen, and Sherry. Voting against the motion were none.
23. **CONSENT DOCKET.** Regent Turpen moved, seconded by Regent Sherry, to approve/ratify the following routine requests which are consistent with State Regents' policies and procedures or previous actions:
 - a. State Authorization Reciprocity Agreement. Possible action to ratify institutional requests for annual renewal of participation in the State Authorization Reciprocity Agreement. Page 135.

- b. Contracts and Purchases. Possible action to ratify purchases exceeding \$25,000 but less than \$100,000. Page 137.
- c. Personnel. Possible action to ratify personnel appointments. Page 143.
- d. Resolutions. Possible action on resolutions honoring retiring staff members. Page 163.

Voting for the motion were Regents Casey, Hickman, Turpen, Sherry, and Warmington.

Voting against the motion were none. Regent Hilliary abstained from Item #23-b.

24. **REPORTS.** Regent Turpen moved, seconded by Regent Sherry, to acknowledge receipt of the following Reports.

- a. Programs. Possible action to acknowledge receipt of the Current Status Report on New Program Requests. Page 165.
- b. Academic Policy Exception Quarterly Report. Possible action to acknowledge receipt of the Academic Policy Exception Quarterly Report. Page 167.
- c. Annual Reports.
 - (1) Possible action to acknowledge receipt of the Annual Status Report on Program Requests. Page 169. (Supplement)
 - (2) Possible action to acknowledge receipt of the FY26 Tuition and Fee Rates Report. Page 171. (Supplement)
 - (3) Possible action to acknowledge receipt of the FY26 Student Cost Survey. Page 173. (Supplement)
 - (4) Possible action to acknowledge receipt of the FY26 Cash Reserve Report. Page 181. (Supplement)
 - (5) Possible action to acknowledge receipt of the 2024-25 Salaries in the Oklahoma State System of Higher Education – Faculty and Select Administrative Positions Report. Page 183. (Supplement)
 - (6) Possible action to acknowledge receipt of the 2023-24 Concurrent Enrollment Annual Report. Page 185. (Supplement)

Voting for the motion were Regents Hickman, Turpen, Sherry, Warmington, Hilliary and Casey. Voting against the motion were none.

25. **REPORT OF THE COMMITTEES.**

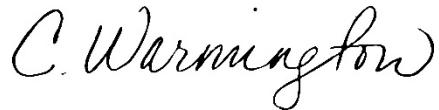
- a. Academic Affairs and Student Services Committee. The Academic Affairs and Student Services Committee had no additional items for Regents' action.
- b. Budget and Audit Committee. The Budget and Audit Committee had no additional items for Regents' action.
- c. Strategic Planning, Personnel and Technology Committee. The Strategic Planning, Personnel and Technology Committee had no additional items for Regents' action.
- d. Investment Committee. The Investment Committee had no additional items for Regents' action.

26. **PROPOSED EXECUTIVE SESSION.** Chris Turner, General Counsel, advised Regents that an executive session was not needed.

27. **ANNOUNCEMENT OF NEXT REGULAR MEETING.** Chair Warmington announced that the next regular meetings are scheduled to be held on Wednesday, October 22, 2025 at 10:30 a.m. at Langston University in Langston, OK and Thursday, October 23, 2025 at 9:00 a.m. at the University of Central Oklahoma in Edmond, OK.

28. **ADJOURNMENT.** With no additional items to address, the meeting was adjourned.

ATTEST:



Courtney Warmington, Chair



Steven W. Taylor, Secretary